
Transparent code, secure data

Selling Free Software to the US Government, our Bosses, and Ourselves

Fen Labalme and Karen Johnson, CivicActions

Introductions

Who are we? What do we do? Why should you care?

Who We Are:

Fen Labalme: CISO, CivicActions

**Karen Johnson: DevSecOps
Engineer, CivicActions**



http://www.durfee.net/startrek/DS9_0216.html

Why do we care about this?

And why should you?



<https://imgflip.com/i/1z4bu1>

Why do we care about this?

→ *We're nerds.*

And why should you?

→ *Because the US government should use tax dollars to make ethical choices and serve the people.*



<https://imgflip.com/i/1z4bu1>

Why isn't the whole world using free software?

Common concerns, misconceptions, and some valid criticisms of free software

- 1. Free Software doesn't work for my needs!**
2. Free Software is insecure!
3. Free Software is buggy!
4. Change is hard!

Why not free software?

It Doesn't Work!

- Free software options are less intuitive, or have less emphasis on UX
- It works differently
- README files are too technical
- May be designed for GNU/Linux



<https://www.pinterest.com/pin/343469909059554706/?lp=true>

Readable README files

- Documentation is not QA'd by non-technical users
- We may be to blame, too. Be proactive and create simple readability pull requests

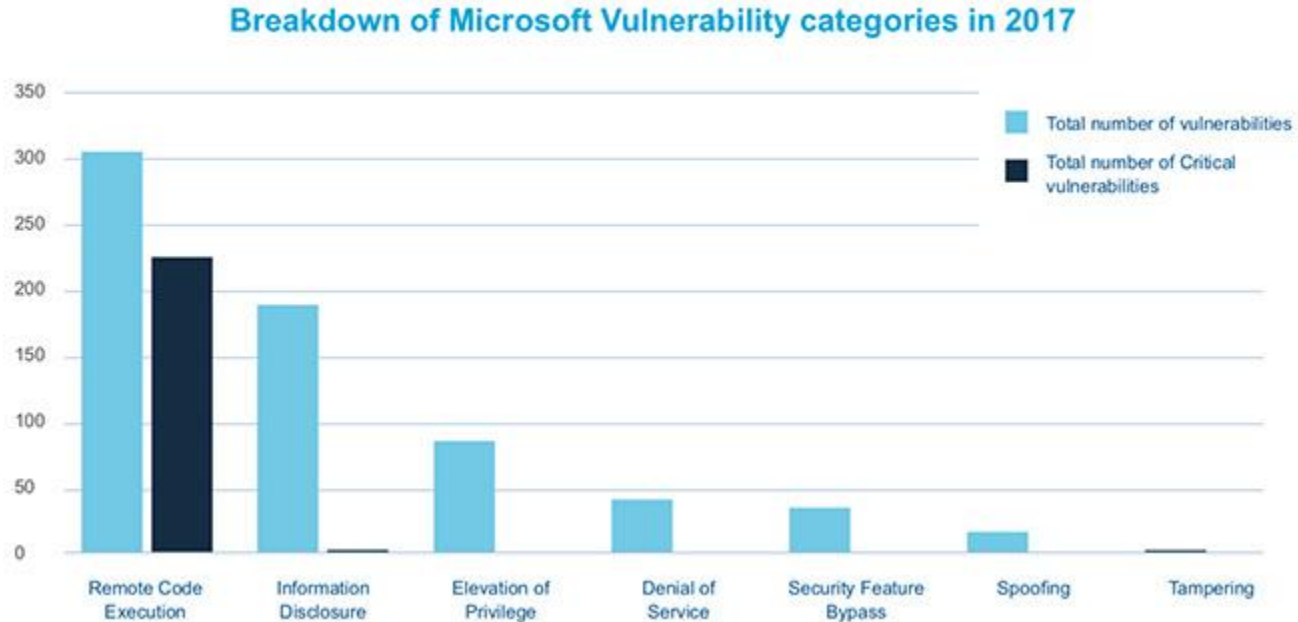
GNU/Linux is the way

- While we'd like everyone to use GNU/Linux, Windows is still prevalent
- Consider releasing setup instructions for Windows users

Why not free software?

1. Free Software doesn't work for my needs!
- 2. Free Software is insecure!**
3. Free Software is buggy!
4. Change is hard!

Why not free software?



<https://www.helpnetsecurity.com/2018/02/15/reported-windows-vulnerabilities/>

It's insecure!

- If it's open for scrutiny, then anyone can go through the source code and discover potential exploits.
- Keeping a security or encryption algorithm proprietary is the only way to ensure it not being cracked.
- Since it's free software, nobody cares about maintaining it or applying security updates
- Micro\$oft is a big company and they sell to the government, so they must be secure

Encryption must be proprietary? No!

- **Bruce Schneier:** “demand OSS for anything related to security”
- **Vincent Rijmen:** “forces people to write more clear code & adhere to standards”
- **Whitfield Diffie:** “it’s simply unrealistic to depend on secrecy for security”
- **Jerome Saltzer (1975):** “Open design: The mechanisms should not depend on the ignorance of potential attackers”

<http://web.mit.edu/Saltzer/www/publications/protection/index.html>

Why not free software?

1. Free Software doesn't work for my needs!
2. Free Software is insecure!
- 3. Free Software is buggy!**
4. Change is hard!

Why not free software?

It's buggy!

Years ago we used to have debates about whether open source or proprietary software was higher quality, by which we mostly meant fewer bugs. Coverity's reports each year showed that, in fact, free and open-source software did have a lower bug density on average.

<https://www.synopsys.com/blogs/software-security/2017-coverity-scan-report-open-source-security/>

4,600

Active Free Software
projects

600,000

Fixed defects (from 2008
to 2017 report)

Why not free software?

It's buggy? Not as buggy as proprietary...

“The internal structure of proprietary software is strictly closed-access meaning they lack transparency which makes it virtually impossible for users to even suggest modifications or optimizations to the software. Open source, on the other hand, promotes open collaboration which means lesser bugs and faster bug fixes with fewer complexities.”

<http://www.differencebetween.net/technology/difference-between-open-source-and-proprietary-software/>
(2020)



<https://www.syfy.com/syfywire/william-shatner-on-whether-hell-appear-on-star-trek-discovery>

Why not free software?

1. Free Software doesn't work for my needs!
2. Free Software is insecure!
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4. **Change is hard!**

Why not free software?

Change is hard!

Why would I switch to using some other software, when the thing I currently use already works for me?

Additionally, why should a company pay for infrastructure changes to use free software?



<https://imgur.com/C9QFLRy>

Case Studies from our own organization:

Free Software Beliefs at CivicActions

What We've Done:

Championed the use of free software over proprietary solutions:

- **Drupal over proprietary CMS choices**
 - All of our projects!
- **GNU/Linux over Windows**
- **Moodle over Blackboard**
 - DAEL (Dept. of Adult Literacy)
- **OpenSCAP and ZAP for scanning over Tenable Nessus**
 - Building a compliance automation stack using free software
- **Mattermost over Slack**
 - DoD Peacekeeping Wing

What We've Done:

Feedback on the Defense Digital Services' <https://code.mil> licensing strategy

We've provided training for government lawyers and procurement officers on using FOSS

Our leadership sits on the board of the Free Software Foundation

- *Henry Poole:*
<https://www.fsf.org/about/staff-and-board>



<https://www.fsf.org/resources/badges>

What We've Done:

What hasn't worked so well?

- *We've lost contracts because they wouldn't go with a free software solution.*
- *We've run into requirements to use proprietary security tools, which mean we can't implement our own free software solutions.*



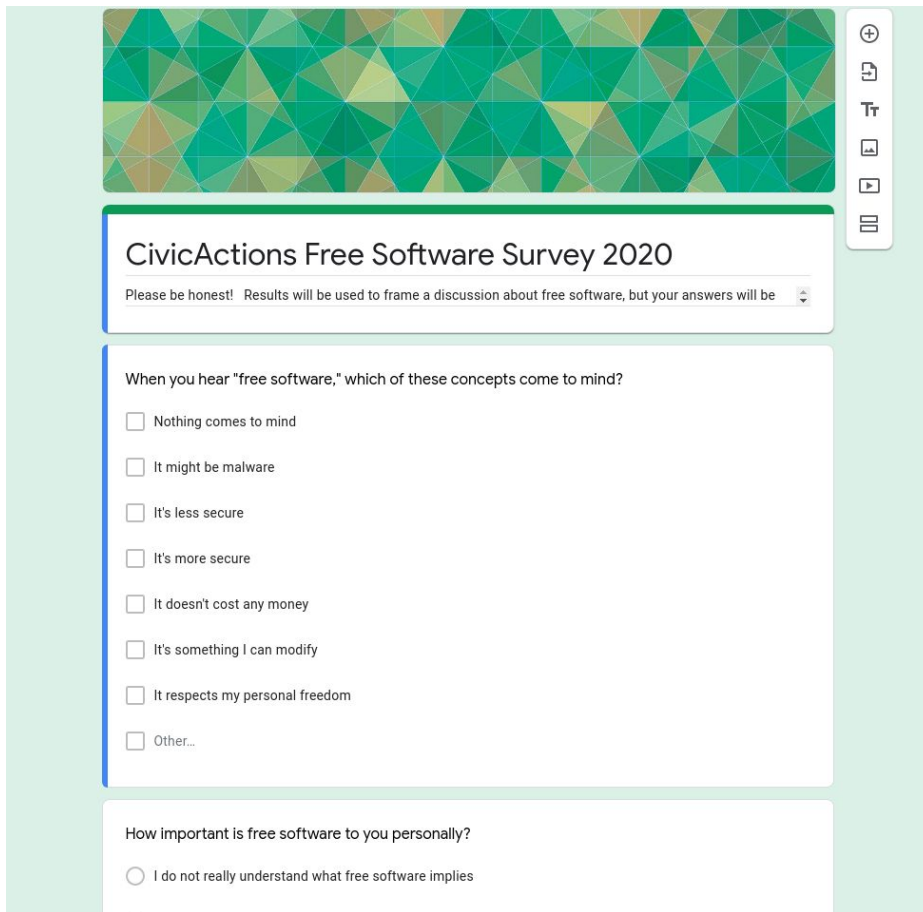
https://en.wikipedia.org/wiki/File:Redshirt_characters_from_Star_Trek.jpg

Takeaways from Client Work:

- *We can still have impact, even when a contract already knows and wants a free software tool.*
- *Word of mouth is really important.*
- *We should focus our efforts on figuring out how to change perceptions of free software, so that it doesn't automatically prohibit us from taking on work that has used a proprietary solution in the past.*

What We've Done: *Internal Initiatives*

Surveyed our own coworkers to assess their education level around free software



The image shows a screenshot of a survey interface. At the top, there is a decorative header with a green and brown geometric pattern. Below the header, the survey title 'CivicActions Free Software Survey 2020' is displayed in a white box with a green border. Underneath the title, a note reads 'Please be honest! Results will be used to frame a discussion about free software, but your answers will be'. The main content area contains two questions. The first question is 'When you hear "free software," which of these concepts come to mind?' and it has seven radio button options: 'Nothing comes to mind', 'It might be malware', 'It's less secure', 'It's more secure', 'It doesn't cost any money', 'It's something I can modify', and 'It respects my personal freedom'. The second question is 'How important is free software to you personally?' and it has one visible radio button option: 'I do not really understand what free software implies'. On the right side of the survey, there is a vertical toolbar with icons for adding, deleting, and other actions.

CivicActions Free Software Survey 2020

Please be honest! Results will be used to frame a discussion about free software, but your answers will be

When you hear "free software," which of these concepts come to mind?

- Nothing comes to mind
- It might be malware
- It's less secure
- It's more secure
- It doesn't cost any money
- It's something I can modify
- It respects my personal freedom
- Other...

How important is free software to you personally?

- I do not really understand what free software implies

Our Free Software Survey Questions:

When you hear “free software,” which of these concepts come to mind?

How important is free software to you personally?

How important do you feel free software is/should be to CivicActions?

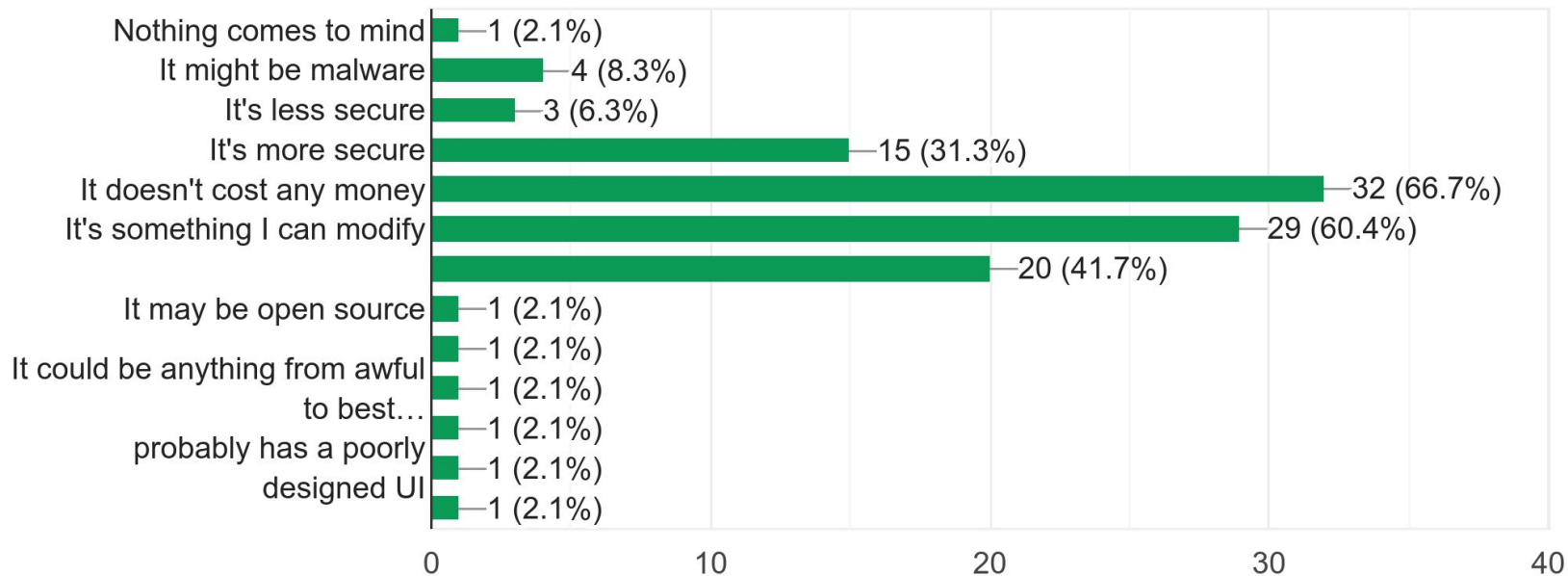
Should CivicActions emphasize the use of free software in new contracts?

Should CivicActions emphasize the use of free software for internal company use?

Case Studies

When you hear "free software," which of these concepts come to mind?

48 responses



Responses:

8.3%

It might be malware

6.3%

It's less secure

31.3%

It's more secure

66.7%

It doesn't cost money

60.4%

It's something I can modify

Responses:

“It respects my personal freedom.”

“It might be a for-profit scheme which might involve ads and tracking data.”

“It probably has a poorly designed UI”

“It might not be very good software and might not be adequately supported.”

“It could be anything from awful to best of breed.”


What we learned:

- **Even though our business is based on ethical work and utilizing free software, there are lots of misconceptions inside our own workplace.**
- **Opinions about free software are diverse and varied across our company.**

So what can we do?

Ideas for championing free software in your organization

Be a free software champion!

- 
- 1. Reframe how we talk about change**
 2. Educate the people!
 3. Counter Misinformation
 4. Do your part to make free software user friendly
 5. Be part of the conversation about new solutions

Be a free software champion!

Upgrade mentality vs. “changing what works”:

- Frame a move to free software as an “upgrade,” rather than a change away from something that already works. In tech fields, we are constantly upgrading to newer and better solutions, so use this language to talk about shifting to free software solutions over proprietary ones.

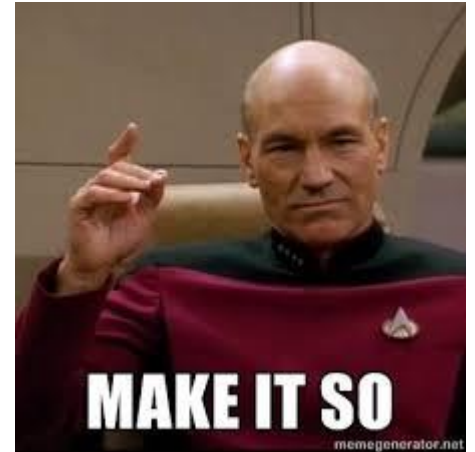
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Be a free software champion!

Education:

- First, educate yourself. What products do you really like? What concerns have you heard from your friends, family, and coworkers, and can you give them an honest and accurate answer? Consider a quiz to find out where your team is at with free software knowledge and awareness.

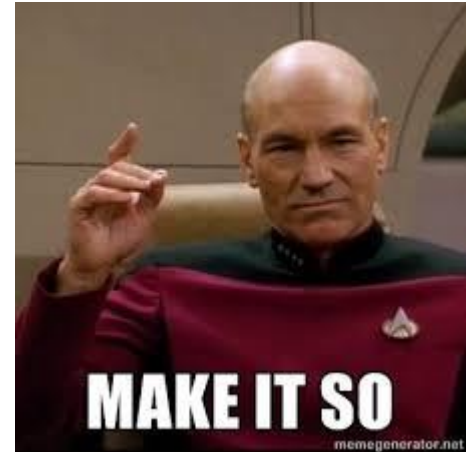


<https://www.pinterest.com/pin/90072061269841695/?lp=true>

Be a free software champion!

Education:

- Be aware of free software in the wild!
- Is your organization already using free software that you like? Make sure people know that!



<https://www.pinterest.com/pin/90072061269841695/?lp=true>

Be a free software champion!

Education:

What does free software mean to you?

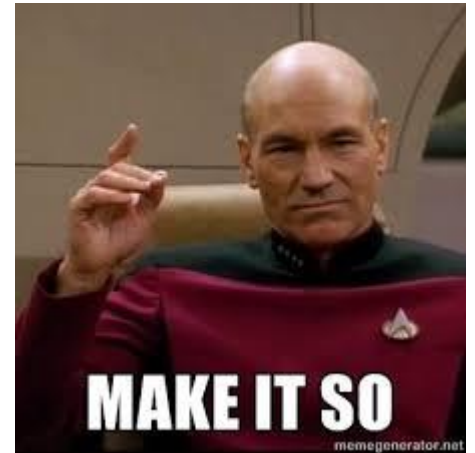
Freedom to create: GIMP, Blender, Gifsicle, ImageMagick, Inkscape

Freedom to learn: moodle, ATLAS, GnuSchool, KidsRuby, Moodle, OpenGrade,

Freedom to manage your productivity: RecordMyDesktop, Recruit, LibreOffice, HomeBank, Ledger

Freedom to protect your privacy: IceCat, Tor, OpenVPN, GPG, NoScript, HTTPS Everywhere, Ricochet, Electrum, SecureDrop

More tools at: https://directory.fsf.org/wiki/Main_Page



<https://www.pinterest.com/pin/90072061269841695/?lp=true>

Be a free software champion!

Education:

- Consider utilizing your company's social resources to educate people about the benefits of free software.



<https://www.pinterest.com/pin/90072061269841695/?ip=true>

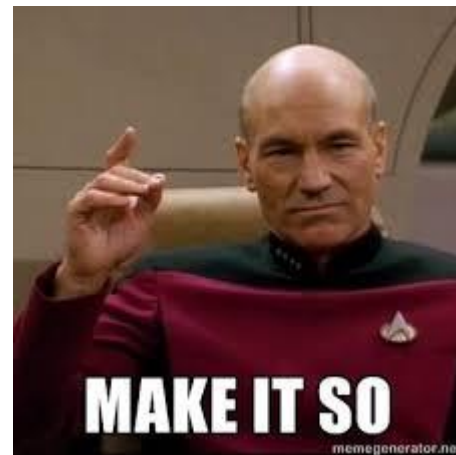
Be a free software champion!

Education:

What's in a name?

- Help people understand what “free software” actually means.
- Free as in beer -> Freedom respecting

“Free software is software that respects your freedom.”



<https://www.pinterest.com/pin/90072061269841695/?lp=true>

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Be a free software champion!

Counter Misinformation:

- 8 of the 10 Most Exploited Bugs Last Year Involved Microsoft Products

<https://www.darkreading.com/vulnerabilities---threats/8-of-the-10-most-exploited-bugs-last-year-involved-microsoft-products/d/d-id/1336968>

- The DoD's OSS FAQ states that *“continuous and broad peer-review, enabled by publicly available source code, improves software reliability and security through the identification and elimination of defects that might otherwise go unrecognized.”*

<https://dodcio.defense.gov/Open-Source-Software-FAQ/>

Be a free software champion!

Defense Innovation Board

From the DoD Software Acquisition and Practices (SWAP) Study: *“DoD should use open source software when possible to speed development and deployment and leverage the work of others.”*

<https://innovation.defense.gov/software/>

Be a free software champion!

Digital Services Playbook

- Encourages agencies to “*default to open*”
- “software and data generated by third parties remains under [the U.S. Government’s] control, and can be reused and released to the public as appropriate and in accordance with the law.”
- “helps government build effective digital services.”
<https://playbook.cio.gov/>

Be a free software champion!

Federal Source Code Policy

“requires agencies, when commissioning new custom software, to release at least 20 percent of new custom-developed code as Open Source Software (OSS)”

<https://sourcecode.cio.gov/>

Be a free software champion!

Federal Source Code Policy in use

- **Social Security Administration (SSA)** (initially 10/3/2016)
https://www.ssa.gov/digitalstrategy/m_16_21_Implementation_Plan.html
- **GSA Open Source Software Policy** (initially 11/3/2016)
<https://www.gsa.gov/directives-library/gsa-open-source-software-oss-policy-21071-cio>
- **NASA Federal Source Code Framework** (11/15/2016)
<https://code.nasa.gov/NASA-M-16-21-Framework.pdf>
- **EPA: Interim Open Source Software (OSS) Policy** (1/11/2018)
<https://www.epa.gov/open/interim-open-source-software-oss-policy>
- <https://code.gov/> - “Sharing America’s Code”

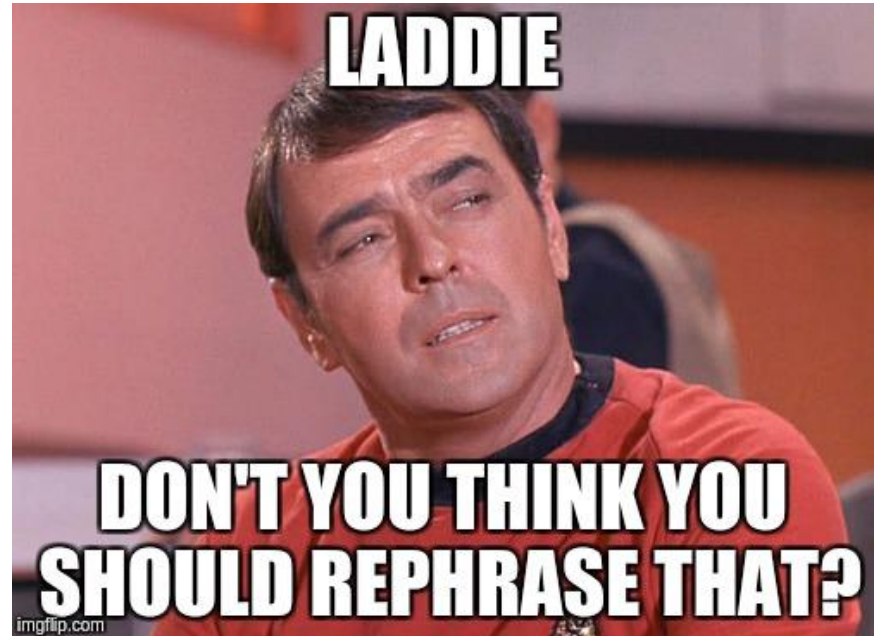
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Be a free software champion!

Do your part:

1. QA your documentation. Have others read it for clarity and ease of use.
2. When working with users, work to include and empower, rather than condescend.
3. Consider options to make your project easier to trust and incorporate.



<https://imgflip.com/i/20fzw6>

Be a free software champion!

The Linux Foundation Core Infrastructure Initiative (CII) Best Practices Badge Program

<https://bestpractices.coreinfrastructure.org>



Best Practices Badge Criteria include

- *FLOSS License*
- *Basic project website content and documentation*
- *Public version-controlled source repository*
- *Unique version numbering and release notes*
- *Bug and vulnerability reporting process*
- *Automated test suite*

Be a free software champion!

A few best practices from a security guy

Use basic good cryptographic practices - e.g., don't roll your own, use well-known and vetted free libraries, viz libsodium.org & keycloak.org <https://security.stackexchange.com/questions/18197/why-shouldnt-we-roll-our-own> (answers from 2012 -> 2019)


OWASP - The Open Web Application Security Project

→ <https://owasp.org/www-project-top-ten/>

→ <https://owasp.org/www-project-api-security/>

Automated test suite: Hosted GitLab runner available for free

Be a free software champion!

- 
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Be a free software champion!

Be Part of the Conversation:

- When a team needs a new tool, make sure a free software tool is one of the options and explain its benefits



<https://1.bp.blogspot.com/-MidFu1qVwRI/WtSdjA22dTI/AAAAAAAAAU7o/wcx7Vphwx2YjJiFrXnTFB7EOsFf4FPGWACLcBGAs/s1600/star-trek-original-series-uhura-miniskirt.jpg>

Thank You.

- Fen Labalme <fen.labalme@civicaactions.com>
- Karen Johnson <karen.johnson@civicaactions.com>

<https://github.com/CivicActions>

We're hiring!

Questions?
Suggestions?
Success stories?

Links and References

Slide 3: Odo and Dax image from Deep Space 9: http://www.durfee.net/startrek/DS9_0216.htm

Slide 4-5: Image of Spock saying “fascinating:” <https://imgflip.com/i/1z4bu1>

Slide 8: Printer with sign depicting McCoy saying, “It’s dead, Jim:” <https://www.pinterest.com/pin/343469909059554706/?lp=true>

Slide 11: Graph of Microsoft Vulnerabilities, 2017: <https://www.helpnetsecurity.com/2018/02/15/reported-windows-vulnerabilities/>

Slide 15: Quote Attribution: <https://www.synopsys.com/blogs/software-security/2017-coverity-scan-report-open-source-security/>

Slide 16: Image of Kirk with Tribbles: <https://www.syfy.com/syfywire/william-shatner-on-whether-hell-appear-on-star-trek-discovery>

Quote attribution: <http://www.differencebetween.net/technology/difference-between-open-source-and-proprietary-software/>

Slide 18: Image of TOS and new movie Star Trek characters: <https://imgur.com/C9QFLRy>

Slide 21: Fan of FSF image: <https://www.fsf.org/resources/badges>, Links from slide: <https://code.mi/> and <https://www.fsf.org/about/staff-and-board>

Slide 22: Image of Star Trek redshirts: https://en.wikipedia.org/wiki/File:Redshirt_characters_from_Star_Trek.jpg

Slide 24, 26: Screenshot of CivicActions survey (taken by us)

Slide 34-38: Image of Captain Picard saying “Make it So:” <https://www.pinterest.com/pin/90072061269841695/?lp=true>, also link on slide 35: https://directory.fsf.org/wiki/Main_Page

Links and References

Slide 40: Links from slide:

<https://www.darkreading.com/vulnerabilities---threats/8-of-the-10-most-exploited-bugs-last-year-involved-microsoft-products/d/d-id/1336968> , <https://dodcio.defense.gov/Open-Source-Software-FAQ/>

Slide 41: Link from slide: <https://sourcecode.cio.gov/>

Slide 42: https://www.ssa.gov/digitalstrategy/m_16_21_Implementation_Plan.html ,
<https://www.gsa.gov/directives-library/gsa-open-source-software-oss-policy-21071-cio> ,
<https://code.nasa.gov/NASA-M-16-21-Framework.pdf> , <https://www.epa.gov/open/interim-open-source-software-oss-policy>

Slide 43: Link from slide: <https://innovation.defense.gov/software/>

Slide 44: Link from slide: <https://playbook.cio.gov/>

Slide 46: Image of Scotty saying, "Laddie, don't you think you should rephrase that?" <https://imgflip.com/i/20fzw6>

Slide 47: Graphic of CII badgeholders: <https://bestpractices.coreinfrastructure.org/en>

Slide 49: Links from slide: libsodium.org & keycloak.org ,
<https://security.stackexchange.com/questions/18197/why-shouldnt-we-roll-our-own> , <https://owasp.org/www-project-top-ten/> ,
<https://owasp.org/www-project-api-security/>

Slide 51: Image of the TOS crew:

<https://1.bp.blogspot.com/-MidFu1gVwRI/WtSdjA22dTI/AAAAAAAAAU7o/wcx7Vphwx2YjJiFrXnTFB7EOsFf4FPGWACLcBGAs/s1600/star-trek-original-series-uhura-miniskirt.jpg>